

Architect – Geographer
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Academic Training

- **2020 : Accreditation to Supervise Research in Urban Geography:** “Waterfront Development Projects through the Lens of Urban Governance,” Mohammed V University of Rabat.
- **2013 : PhD in Urban Geography:** “*Waterfront Development Projects in Rabat: Action Systems and Actor Strategies*,” supervised by Pierre Signoles & Taoufik Agoumy, Mohammed V University of Rabat / National School of Architecture of Rabat. *Graduated with highest honors.*
- **2005 : Diploma of Advanced Studies (DESA) in Urban Geography,** Research Unit: Architecture and Urbanization of Territories: “*Residents’ Relationship to the Normative System of Space Production: The Case of the Municipality of Hssaine in Salé*,” supervised by Pierre Signoles, Mohammed V University of Rabat / National School of Architecture of Rabat. *Graduated with honors.*
- **1994 : Architect Diploma from the National School of Architecture of Rabat:** “*The Rehabilitation of the Old Medina of Larache: Methodology and Action.*” *Graduated with highest honors.* Activités universitaires.

Publications

- MOULOUDI H., Redefining rabat's waterfront: negotiations and compromises in the BouRegreg Valley development project. *Discov Cities* 2, 25 (2025). <https://doi.org/10.1007/s44327-025-00067-1>
- MOULOUDI H., Citizen mobilization for the rehabilitation of buildings threatening ruin in the Mellah of Rabat, Morocco. *Discov Cities* 2, 18 (2025). <https://doi.org/10.1007/s44327-025-00063-5>
- MOULOUDI H., Rebranding Rabat: urban marketing and the transformation of coastal identities. *GeoJournal* 90, 41 (2025). <https://doi.org/10.1007/s10708-025-11290-z>
- GHARBI I., BENAICHA M., MOULOUDI H., Biosourced materials and vernacular architecture: A bibliometric analysis of properties and recent developments, *Materials Research Proceedings*, Vol. 47, pp 268-278, 2025. <https://doi.org/10.21741/9781644903391-31>
- FARS S., BEN BALLA C., MOULOUDI H., ALJEM S., Intermediate spaces in Moroccan vernacular architecture: Climatic and cultural challenges, *Materials Research Proceedings*, Vol. 47, pp 69-80, 2025. <https://doi.org/10.21741/9781644903391-8>
- MOULOUDI H., « La mobilisation féminine contre le projet d’aménagement de la vallée du Bou Regreg », In Hammouch Abdelhafid et Monqid Safaa (dir), *Espace et genre dans le monde arabe. Des transformations urbaines aux mutations des rapports de sexe*, Paris, Karthala, p.177-196 (2022).
- MOULOUDI H., *La transgression des normes d’urbanisme au Maroc*, Les Editions Universitaires Européennes, ISBN 978-620-3-44298-4 (2022).
- MOULOUDI H., « La mobilisation des architectes contre la loi n°12.66 relative au contrôle et à la répression des infractions dans le domaine de l’urbanisme et de la construction au Maroc », *AMJAU* (African and Mediterranean Journal of Architecture and Urbanism), Vol. 2, n°1, July 2020.
- MOULOUDI H., « Le projet d’aménagement de la vallée du Bou Regreg aux prises avec les acteurs locaux : négociation, conflit et compromis », *Négociations*, 2019-1, n° 31, p. 29-44 (2019).
- MOULOUDI H., « Le projet d’aménagement de la vallée du Bou Regreg à l’épreuve de l’enquête publique et des délibérations communales », *Participations*, 2016-2, p. 223-257 (2016).

- **MOULOUDI H., « Quand les acteurs locaux mobilisent le droit pour s'opposer aux grands projets : exemple de l'aménagement de la vallée du Bou Regreg (Rabat-Salé) », *Les Cahiers d'EMAM*, n°27, p. 69-86 (2015).**
- **MOULOUDI H., *Les ambitions d'une capitale. Les projets d'aménagement des fronts d'eau de Rabat*, Centre Jacques Berque pour les Etudes en Sciences Humaines et Sociales au Maroc, 550p (2015).**
- **MOULOUDI H., « Les projets d'aménagement des fronts d'eau de Rabat : des enjeux entre logiques de développement urbain et internationalisation », In B. Dupret, Z. Rhani et J.-N. Ferrié (dir.), *Le Maroc au présent, d'une époque à l'autre, une société en mutation*, Centre Jacques Berque pour les études en sciences humaines et sociales/Fondation du Roi Abdul-Aziz Al Saoud, p. 61-75 (2015).**
- **MOULOUDI H., « La mobilisation des acteurs locaux en réaction aux projets d'aménagement des fronts d'eau de Rabat : Émergence de nouveaux acteurs et évolution des répertoires de l'action collective », *L'Année du Maghreb*, 2015-1, n° 12, pp. 41-61 (2015).**
- **MOULOUDI H., « Les projets d'aménagement des fronts d'eau de Rabat au regard de la gouvernance urbaine », *Géographie et développement au Maroc* (éditée par le Centre des Etudes et de Recherches Géographiques de la Faculté des Lettres et des Sciences Humaines de Rabat), vol 2, (2014) (<http://revues.imist.ma/index.php?journal=geodev>).**
- **MOULOUDI H., « La réaction de la société civile dans la production des grands projets urbains au Maroc entre le soutien inconditionnel et le rejet total », *Les Annales de la Recherche Urbaine*, n°106 (2010).**
- **MOULOUDI H., « Reactions "from below" to Big Urban Projects : the case of Rabat », *Built Environment*, Vol 36, n°2 (2010).**
- **MOULOUDI H., « L'aménagement de la Corniche de Rabat (Maroc) face au défi de l'environnement et du développement durable : quand la société civile prend le devant de la scène publique », *Les Cahiers d'EMAM*, n°17 (2009).**
- **BARTHEL P-A, MOULOUDI H., « Waterfronts de Casablanca et de Rabat : un urbanisme de projet », *Urbanisme*, n°369 (2009).**
- **BARTHEL P-A., MOULOUDI H., « Rabat-Salé : Corniche et vallée du Bou Regreg en projets », Article co-rédigé avec Pierre-Arnaud Barthel et publié dans la Revue maghrébine d'aménagement de l'espace et de la construction *Archibat*, n°16 (2008).**
- **MOULOUDI H., « Maroc : Respect et non-respect de la norme », *Urbanisme*, n°350 (2006).**

Communications

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- **MOULOUDI H., « La réhabilitation des habitations menaçant ruine du quartier Mellah de Rabat : avancées et limites », Presentation given on March 23, 2022, as part of the 9th International Meeting on Mediterranean Architectural Heritage (RIPAM 9), organized by the School of Architecture of the University of Lisbon (2022).**
 - **MOULOUDI H., « Principales formes d'interaction au sein du système d'action constitué autour du projet d'aménagement de la vallée du Bou Regreg », Communication made on March 3, 2020, at the Jacques Berque Center in Rabat as part of the Seminar: Rabat-Salé: Fabrication of Networks and Circulatory Dynamics, organized by the School of Urban Planning of Paris, INAU, CJB, and CIST (2020).**
 - **MOULOUDI H., « Enjeux et acteurs des transformations urbaines dans la capitale marocaine », Communication made on November 25, 2016, as part of the Conference: Transformed Urban Spaces and Gender Relations in Arab and Mediterranean Societies, organized by the University Paris 3 Sorbonne Nouvelle (2016).**
 - **MOULOUDI H., « De la dimension sociale dans le projet. Cas du projet d'aménagement de la vallée du Bou Regreg », Communication made on September 17, 2015, as part of the Seminar: Project Urbanism in Morocco. Citizen Participation and Coordination of Public Action, organized by the National Institute of Planning and Urbanism of Rabat and the School of Governance and Economics (2015).**
 - **MOULOUDI H., Facilitation of the Conference/Panel Discussion 'Urban Planning Actors Today: Interaction ▪ Break ▪ Complementarity ▪ Opposition ▪ Continuity ▪ Dependence,' organized on December 12, 2014, by the Institute of Urban Planning of Paris at the University Paris-Est Créteil (2014).**
 - **MOULOUDI H., « La mobilisation des habitants et des élus locaux en réaction aux projets d'aménagement des fronts d'eau de Rabat ou le passage de considérations socio-économiques à des revendications politiques », Communication made at the French Institute of Anatolian Studies in Istanbul during the Workshop organized from June 31 to July 2, 2014, as part**

of the research program 'Margins and the City between Exclusion and Integration: Mediterranean Cases' (UMR Citeres-Emam, CNRS/University of Tours) 2014.

- **MOULOUDI H., « Une stratégie de libération foncière différenciée de la part de l'agence pour l'aménagement de la vallée du Bou Regreg : la carotte et le bâton »,** Communication made at the Institute for Research on the Contemporary World in Tunis during the Workshop organized on March 28 and 29, 2014, as part of the research program 'Margins and the City between Exclusion and Integration: Mediterranean Cases' (2014).
- **MOULOUDI H., « Le projet d'aménagement de la vallée du Bou regreg aux yeux des acteurs locaux entre des discours d'autosatisfaction et de pure légitimation »,** Communication made at the François-Rabelais University of Tours during the Workshop organized on January 9 and 10, 2014, as part of the research program 'Margins and the City between Exclusion and Integration: Mediterranean Cases' (2014).
- **MOULOUDI H., « Les effets de la participation des habitants et des élus locaux sur le processus décisionnel relatif aux projets d'aménagement des fronts d'eau de Rabat entre expertise technique et revendications politiques »,** Communication made at Victor Segalen University of Bordeaux during the Third Doctoral Days organized on November 22 and 23, 2013, by the Scientific Interest Group: Democracy and Participation on the theme: 'Public Participation and Participatory Democracy' (2013).
- **MOULOUDI H., « Le projet d'aménagement de la vallée du Bou Regreg aux prises avec les acteurs locaux concernés : négociation, conflit et compromis »,** Communication made at the Jacques Berque Center in Rabat (2011).
- **MOULOUDI H., « La participation des citoyens dans la production des grands projets urbains au maroc : cas des projets d'aménagement de la vallée du Bou Regreg et de la Corniche de Rabat »,** Communication made at the National School of Architecture of Paris Val de Seine (2009).
- **MOULOUDI H., « La place des habitants dans la production des grands projets urbains au Maroc : cas du projet d'aménagement de la vallée du Bou Regreg de Rabat »,** Communication made at the University of Oran (Algeria) 2009.

Research Programs

- **2007-2010 : Member of the international research program** funded by the Ministry of Foreign Affairs (France): 'Making the City in the Periphery(s). Territories and Territorialities in the Major Cities of the Maghreb
- **2013-2015 : Member of the international research program** funded by the National Research Agency (France) under the theme: 'ANR MARGES. Margins and the City between Exclusion and Integration: Mediterranean Cases.

Administrative Status

- **Since February 2025: Deputy Director in charge of academic affairs** at the National School of Architecture in Rabat.
- **Since December 2020: Accredited Senior Lecturer** (Habilitation to Supervise Research) at the National School of Architecture in Rabat.

Professional Experience

- **Teaching:**
 - Lecturer at the ENA in various courses and workshops for students from the 3rd to the 5th year (architecture workshop, research methodology, urban planning standards, urban planning tutorials).
 - Lecturer at the International University of Rabat for the courses "Supervision of Bachelor's Theses" and "Cities, Territories, and Societies."
 - Lecturer at the Faculty of Arts and Humanities at Mohamed V University of Rabat for the course on "Major Structuring Projects" for Master 2 students in "Governance and Territorial Planning."
- **Scientific and Educational Activities:**
 - Supervision of theses and final projects for 24 sixth-year students.
 - Member of various pedagogical and scientific committees at the ENA, including the equivalency and transfer commissions.

- Coordinator of the ENA Laboratories from 2014 to 2016.
- Coordination of the Exhibition of Graduates from Arab Architecture Schools in 2014 and the Conference on "One Hundred Years of Urban Planning and Architecture in Morocco."
- **Administrative Responsibilities:**
 - Several interim missions as Regional Inspector of Urban Planning in the Rabat-Salé-Zemmour-Zaër region.
 - Project Manager at the Directorate of Architecture (2010-2014) and at the General Directorate of Urban Planning (2009-2010).
 - Researcher at the Center for Studies and Research in Planning and Urbanism at INAU (2006-2009).
 - Responsible for territorial planning studies and urban management in various regions between 1994 and 2006.

Internships and Professional Training

- **Training Facilitation:**
 - 2017: Conducted two training sessions on "Introduction to Architecture" and "Urban Planning Documents" for managers, staff, and technicians at the Regional Investment Center of Béni Mellal.
- **Participation in Various Training Programs:**
 - November 29-30, 2016: Training on "Bioclimatic Architecture and Energy Efficiency" organized by GIZ for ENA teachers.
 - May 12-13, 2016: Training on "Integration of Energy Efficiency and Renewable Energies in Building Design" organized by GIZ for ENA teachers.
 - 2013: Training on "Time and Priority Management" at the FORINFO study office in Rabat.
 - 2012: Three training sessions on "Leadership Techniques," "Negotiation and Mediation Techniques," and "Communication Techniques" at the FORINFO study office.
 - Since 2005: Participation in eight study sessions on "Urban Projects" at François-Rabelais University in Tours, France.
 - 2003:
 - Training on "Project Setup, Monitoring, and Evaluation" by the National Center for Program Evaluation in collaboration with INAU.
 - Training on "Planning Methods: Forecasting Needs" by the FORINFO study office.
 - 2002:
 - Training on "Contractualization: Example of Agglomeration Contracts in France" by DATAR experts at INAU.
 - Workshops on the action plans of Urban Agencies for the development and approval of urban planning documents, held in Benslimane.
 - 2000: Training session at Aix-Marseille University on "The State-Region Plan Contract."
 - 1999: Training on "Geographic Information Systems" at INAU.

Study Trips

- **From February 6 to 11, 2017: Study trip to Germany (Berlin)** organized by GIZ for ENA professors who participated in continuing education sessions on energy efficiency and renewable energies, with the aim of visiting several projects that consider these aspects and discussing potential partnerships with Beuth University and the Technical University of Berlin.
- **From November 20 to 27, 2016: Study trip to England (London)** organized by ENA for professors to improve their English language skills and visit several historical sites and monuments, as well as some reference buildings in terms of energy efficiency and renewable energies.

Language Proficiency

* Arabic: Very good

* French: Very good

* English: Fair